Mutual Non-Disclosure Agreement

This Mutual Non-Disclosure Agreement (the "Agreement") is entered into as of the Effective Date stated below, by and between the two parties identified in the sections that follow, each of whom may disclose to the other certain confidential and proprietary information in connection with the purpose described herein. Each party may act as both a Disclosing Party and a Receiving Party under this Agreement.

1. The Parties

First Party — Legal name	Northfield Data Consulting Ltd.		
First Party — Entity type and jurisdiction of organisation	A private limited company incorporated in England and Wales		
First Party — Registered address	Unit 4, Carlisle House, 32 Bridge Street, Manchester M3 3BT, United Kingdom		
Second Party — Legal name	Arbor Logistics Group plc		
Second Party — Entity type and jurisdiction of organisation	A public limited company incorporated in England and Wales		
Second Party — Registered address	Arbor House, Kingsway Business Park, Rochdale OL16 4NL, United Kingdom		
First Party — Notice email	legal@northfielddata.co.uk	**Second Party — Notice email**	company.secretary@arborlogistics.co.uk

2. Agreement Details

Effective Date	October 6, 2026	**Term of this Agreement (years)**	2
Confidentiality obligations survive for (years)	5	**Governing law**	The laws of England and Wales
Exclusive venue (courts)	The courts of England and Wales		
Purpose of the disclosure	To permit each party to evaluate a possible engagement under which Northfield Data Consulting would review and redesign Arbor Logistics' warehouse replenishment planning. For that evaluation each party expects to disclose operational data, commercial terms, forecasting methods and system documentation that it treats as confidential.		

3. Confidential Information

"Confidential Information" means any non-public information disclosed by or on behalf of a Disclosing Party to a Receiving Party, whether orally, in writing, electronically or by inspection of tangible objects, including without limitation business plans, financial data, customer and supplier information, pricing, forecasts, technical data, software, source code, know-how, designs, processes, personnel information, and the existence and contents of this Agreement and of the discussions between the parties. Information need not be marked as confidential to be protected, provided that it would reasonably be understood to be confidential in the circumstances of its disclosure.

4. Obligations of the Receiving Party

The Receiving Party shall: (a) use the Confidential Information solely for the purpose stated in the Agreement Details above; (b) hold the Confidential Information in strict confidence and protect it with at least the degree of care it applies to its own confidential information of like importance, and in no event less than reasonable care; (c) not disclose the Confidential Information to any third party without the prior written consent of the Disclosing Party; and (d) limit access to the Confidential Information to those of its directors, officers, employees, affiliates and professional advisers who need to know it for the stated purpose and who are bound by confidentiality obligations no less protective than those contained in this Agreement. The Receiving Party remains responsible for any breach by such persons.

5. Exclusions

The obligations of this Agreement do not apply to information that the Receiving Party can demonstrate: (a) was lawfully in its possession without restriction before receipt from the Disclosing Party; (b) is or becomes publicly available through no act or omission of the Receiving Party; (c) is lawfully received from a third party without restriction and without breach of any obligation of confidence; or (d) is independently developed by the Receiving Party without use of or reference to the Confidential Information.

6. Compelled Disclosure

If the Receiving Party is required by law, regulation or an order of a court or governmental authority to disclose any Confidential Information, it may do so to the extent legally required, provided that, unless prohibited by law, it gives the Disclosing Party prompt written notice so that the Disclosing Party may seek a protective order or other appropriate remedy, and that it discloses only the minimum information required.

7. No Licence and No Warranty

All Confidential Information remains the property of the Disclosing Party. Nothing in this Agreement grants the Receiving Party any licence or right in or to any patent, copyright, trademark, trade secret or other intellectual property of the Disclosing Party. Confidential Information is provided "as is", without warranty of any kind as to its accuracy or completeness. Nothing in this Agreement obliges either party to disclose any information or to enter into any further agreement or transaction.

8. Term, Return and Survival

This Agreement takes effect on the Effective Date and continues for the term stated in the Agreement Details, unless earlier terminated by either party upon thirty (30) days' prior written notice to the other. The confidentiality and use obligations set out in this Agreement survive expiry or termination for the period stated in the Agreement Details, and indefinitely with respect to any information that constitutes a trade secret under applicable law. Upon the Disclosing Party's written request, the Receiving Party shall promptly return or destroy all Confidential Information and copies thereof, save for one archival copy retained solely to evidence compliance with legal or regulatory obligations.

9. Remedies

The parties acknowledge that a breach of this Agreement may cause irreparable harm for which monetary damages would be an inadequate remedy. Accordingly, the Disclosing Party is entitled to seek injunctive or other equitable relief, without the necessity of posting a bond, in addition to any other remedies available at law or in equity.

10. General

This Agreement constitutes the entire agreement between the parties regarding the confidential treatment of information disclosed for the stated purpose and supersedes all prior understandings on that subject. It may be amended only in writing signed by both parties. Neither party may assign this Agreement without the other's prior written consent, except to a successor in connection with a merger or sale of substantially all of its assets. If any provision is held unenforceable, the remaining provisions remain in full force and the unenforceable provision shall be modified to the minimum extent necessary to make it enforceable. Failure to enforce any provision is not a waiver of it. Notices under this Agreement shall be given in writing to the addresses or email addresses stated above. Nothing in this Agreement creates a partnership, joint venture, agency or employment

relationship between the parties. This Agreement may be executed in counterparts, including by electronic signature, each of which is deemed an original.

11. Governing Law and Jurisdiction

This Agreement is governed by and construed in accordance with the laws stated in the Agreement Details, without regard to its conflict of laws principles. The parties submit to the exclusive jurisdiction of the courts identified in the Agreement Details for the resolution of any dispute arising out of or relating to this Agreement.

12. Signatures

The parties have caused this Agreement to be executed by their duly authorised representatives as of the Effective Date.

First Party — Signatory name	Helen Whitcombe	**First Party — Signatory title**	Director
First Party — Date of signature	October 6, 2026	**Second Party — Signatory name**	Daniel Osei
Second Party — Signatory title	Head of Operations	**Second Party — Date of signature**	October 6, 2026